



August 25, 2009

Re: Letter of Recommendation

To whom it may concern,

I am writing this letter to give my highest recommendation for FORM studios Architecture based in Burleson, Texas. I have developed an ongoing relationship with FORM studios through a number of renovation projects at various Senior Living facilities in Texas. This particular letter describes the relationship we had with FORM studios at Patriot Heights in San Antonio.

Scope: FORM studios was retained for a three part project. Part 1 - convert a sleeping room wing into a licensed skilled nursing beds unit. Part 2 - renovate the central nurses' station. Part 3 - renovate the public restrooms per T.A.S. code.

Process: FORM studios researched the requirements prior to establishing a design and came well prepared to meet with corporate and on-site management to work out the desired results. FORM studios architecture designed and organized a very smooth renovation that was on time and on budget. The efficiency of the architectural design and construction made working with FORM a positive experience that helped Brookdale Senior Living stay competitive in today's difficult market.

City and State: The renovation to the facility was successful with both the City of San Antonio and (DADS) The Texas Department of Aging and Disability Services in regards to compliance and meeting the strict requirements of the converted licensed facility. FORM studios worked closely with the state architect to review and coordinate the inspections for the conversion of the licensed facility and provide clear knowledgeable solutions to Brookdale Senior Living.

Drawings and Schedule: FORM studios provided very clear and easy to understand construction drawings and specifications. The schedule for completion of the drawings was easily met while keeping the quality of the project at the highest level for details and organization.

Construction Administration: FORM studios provided fast response to a minimum number of RFI's (Requests For Information) from the general contractor throughout the project that in return, kept the project on budget and on time. Answers to questions were always handled professionally with knowledge and understanding based on factual information that was reliable and well informed.

FORM studios Architecture is a very respectable, professional architecture firm that takes the time to understand their clients' needs. Working with FORM has enabled Brookdale Senior Living to focus on the job at hand while working toward a better tomorrow. FORM studios Architecture has our highest recommendation.

Mike Hardwick


Director, Development
Brookdale Senior Living